A Message from our Executive Director

For us at Community Action Partnership of Kern, 2016 marked the first year in a new half-century of service to Kern County and other communities in and around the San Joaquin Valley.

In passionate response to Valley communities in need, programs such as Head Start/Early Head Start & State Child Development; Women, Infants & Children (WIC); and 2-1-1 Information & Referral, with its newly acquired quality assurance accreditation from the Alliance of Information & Referral Systems (AIRS), began delivering services beyond Kern to other Central California counties: San Bernardino, Kings, Tulare, San Joaquin, and Mariposa—thus joining another multi-county service program, Migrant Childcare, which can serve clients throughout California.

While Kern County continues to be our home and base of operations, we will, in the spirit of Community Action (To change people’s lives, embody hope, improve communities and make America a better place to live), extend our service footprint when it makes sense to do so.

This was also the year when, as an agency, we began to actively embrace and implement new organizational and performance standards that Community Action Agencies nationwide are required to meet, in order to ensure best practices and the utmost quality in service delivery.

As you browse through this Annual Report and learn about our accomplishments over our 51st year of service, please know that though our agency may evolve and expand, the one thing that remains the same is our commitment to the low-income communities in our care. That commitment will continue for our next fifty years—and beyond.

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We never cease to be amazed by the agency’s truly dedicated staff, aided by countless volunteers—a good number of them grateful clients wishing to give back—as well as generous individual and corporate donors and funders.

Head Start/State Child Development

**Head Start/Early Head Start/State Child Development** serves low-income preschool children and their families in Kern and San Joaquin Counties by providing high quality, early childhood education through Center Based and Home Based options. For more than 40 years, we have been committed to making a difference in the lives of the most vulnerable members of the communities we serve, including children who are homeless, in foster care, and those with special needs.

In every CAPK Head Start/Early Head Start classroom and Home Based Program home, we individualize the mental, social, and emotional development of each child served. Most importantly, we support the role of parents as their child’s first and most important teacher. We believe that in partnership with parents we share a common purpose: the child’s success in school and in life.

Highlights of our accomplishments over this reporting period include:

- Ensuring funding to serve 2,211 preschool children and 328 infants and toddlers.
- Serving a total of 2,730 families.
- Having 2,292 parents volunteering in the program.
- Linking 96% of program families to at least one or more services.
- Providing 100% of program families with housing assistance such as subsidies, utilities assistance and home repairs.
- Providing 100% of program families with health education that includes oral hygiene and linkage to a dental home.
- Imparting parenting education to 100% of families, including information on understanding a child’s different ages and developmental stages, the basics of financial literacy, and wellness and nutrition information.
- Opening two new Head Start/Early Head Start facilities: Fairfax Center in East Bakersfield in October 2015, and Rosamond Center in the East Kern desert community of Rosamond in February 2016. Thanks to these two new center openings, CAPK Head Start has been able to increase delivery of services to more than 130 children in two highly underserved communities.

- In response to an increased need for infant-toddler child care services in Kern County, opening four additional toddler classrooms: two at the Primeros Pasos Center in Arvin, and two at the Stine Center in Bakersfield, to serve an additional 16 toddlers at each location.
- Receiving 5 Stars (the highest rating possible) from the Kern Early Stars Quality Rating and Improvement Systems Program, together with a $50,000 block grant for the implementation of continued quality improvement plans in CAPK’s high-achieving Primeros Pasos Center in Arvin.
- Expanding services at the Taft Head Start center to serve 54 preschool children through a partnership with the Taft City School District.

**Additional Program Expansion**

**Early Head Start Partnership Program (Kern County)**

Thanks to President Barack Obama’s Early Learning Initiative to support child care centers by partnering with existing Head Start programs, CAPK was a first-round recipient of an Early Head Start Partnership Grant to care for some of the youngest and most vulnerable members of our community: children ages 0 to 3 whose parents are either high school teens or struggling college students.

Because of this opportunity, CAPK began partnering with the Bakersfield College Child Development Center and the Blanton Child Development Center, a licensed child day care facility for Kern County Superintendent of School students enrolled in alternative education. The partnership grant program provided a boon to both BC and the Blanton Center, allowing for 56 slots for children ages 6 weeks to 36 months, facilities improvements, the purchase of staff development resources and classroom curriculum materials, and ongoing training opportunities that were previously unaffordable. Because the grant is a renewable grant, playground improvements are being planned for the upcoming school year.

**San Joaquin County Early Head Start Program**

In 2015, CAPK, which boasts proven effective processes for providing high-quality early childhood education, was awarded a grant to deliver Early Head Start services in San Joaquin County. The funding supported 364 slots for children in both Center Based and Home Based Program options. During the first year, CAPK Early Head Start established a solid presence in San Joaquin County, providing more than 80 jobs to members of the local workforce, opening four child development centers and an administrative office, and strengthening relationships with the San Joaquin County Office of Education and area child care providers.

It has been an exciting year of firsts with more opportunities on the horizon, including the upcoming opening of four more child development centers to reach full program enrollment.
Central Kitchen

CAPK’s Central Kitchen is located at 3101 Mall View Road, in Bakersfield, in what used to be a family restaurant that CAPK purchased with the objective of having a commercial kitchen to provide nutritious meals to children enrolled in its Head Start and Early Head Start/State Child Development Program. The Central Kitchen also provides meals for community children under the Summer Food Service Program. Spring-Summer and Fall-Winter cycle menus are developed with input from community members, parents, staff and the children themselves, and follow the USDA Child and Adult Care Food Program meal pattern and Head Start Performance Standards to be low in fat, sugar and salt. Children in part-day classes enjoy meals and snacks that provide at least one-third of their age-appropriate daily nutritional needs; children in full-day classes have one-half to two-thirds of their nutritional needs provided by our Central Kitchen. Fifty percent of our lunch entrees are made from scratch. This allows us to adjust the recipes to make healthier, more flavorful meals that the children like—and therefore, eat.

We also provide meals for Head Start parents at meeting and socialization activities.

The average number of meals prepared during the school year is approximately 3,700 per day, 74,000 per month. During the summer months, the per-day average is approximately 1,500, and the per-month average is approximately 30,000.

Accomplishments for the 2015-2016 Fiscal Year:

- A total of 830,900 meals were prepared and delivered as follows:
  - Head Start & Early Head Start Meals Prepared: 800,000
  - Meals prepared for Parent Meetings: 14,521
  - Meals Prepared for the Summer Food Service Program: 16,379
- Total miles driven over eight delivery routes to transport food, food service and janitorial items to 44 Head Start centers: 113,399.

To ensure the highest standards of quality, the central kitchen is inspected by Kern County Environmental Health at least every three months. We also have inspections by the Kern County Fire and Public Health Departments—and invariably pass these inspections with flying colors.

Health and Nutrition Services

Women, Infants & Children (WIC)

The WIC program provides nutrition education, breastfeeding support and food vouchers for families with infants and children up to age 5*, and women who are pregnant, postpartum or breastfeeding. CAPK WIC operates in 21 sites throughout Kern County, five locations in San Bernardino County, and one mobile WIC clinic that reaches hard-to-serve communities.

CAPK WIC’s accomplishments in the 2015-2016 reporting period include:

- Served a caseload of 19,770 participants.
- Ruth Bliss, Registered Dietitian (RD) Nutrition Education Coordinator wrote an article titled “Take a bite into a healthy lifestyle” during National Nutrition Month (March 2015) that was published in The Bakersfield Californian.
- In April 2015, opened our Needles office, which serves Fort Mojave and Needles, thereby extending CAPK WIC’s service footprint all the way to the California-Arizona border.
- Also in April 2015, our Adelanto office received a visit from the office of U.S. Congressman Paul Cook, of California’s 8th Congressional District.
- WIC’s Regional Breastfeeding Liaison, whose office resides at CAPK WIC, worked with doctors’ offices in Kern, Kings, and Tulare Counties to educate community partners on the benefits of breastfeeding.
- In August 2015, CAPK WIC, in partnership with the Kern County Breastfeeding Coalition, received a proclamation from the Kern County Board of Supervisors in recognition of World Breastfeeding Week (first week in August) and World Breastfeeding Month (all of August) in Kern County. World Breastfeeding Week activities included an outreach event at Valley Plaza Mall in Bakersfield, with strong CAPK WIC leadership and participation.
- CAPK WIC also partnered with the Children’s First Campaign to bring Wendy’s Words Little Free Libraries to six of our Bakersfield WIC offices. These Little Free Libraries work under the assumption that the public can “Give a book...Take a book,” thereby making the reading experience both intimate and personal, as well as an act of community engagement. Having Wendy’s Words Libraries in our WIC offices promotes parent-child reading activities while clients wait to be seen by their nutrition counselors. Besides Wendy’s Words Little Libraries, all WIC offices have age-appropriate books in waiting areas for clients to enjoy.

* Services end on a child’s fifth birthday month.
Food Bank

The CAPK Food Bank continues to provide food assistance to low-income children, families and individuals thanks to our network of 113 distribution site partners, which are spread out over Kern County’s 8,200 square miles. The Food Bank also champions programs that focus on making nutritious foods available to the most vulnerable school-age youth:

- Our Snack Attack Program provides kid-friendly healthy snacks to children enrolled in partnering after-school programs; and
- Our BackPack Buddies Program provides take-home foods in discreet, drawstring backpacks to food-insecure students at partnering schools, thereby supplementing their dietary requirements over weekends and holiday breaks during the school year.

Accomplishments:
- We served an average of 94,463 individuals per month.
- Through Governor Jerry Brown’s Drought Emergency Food Assistance Program (DEFAP), which launched in May 2014, we have distributed more than 244,000 DEFAP boxes to Kern County families and individuals who have been adversely impacted by our State’s prolonged drought.
- Our fresh fruit and produce distributions have increased exponentially in the past year thanks to our Food Sourcer, Maureen Andrew, who works diligently to acquire locally sourced products, especially fresh fruits and vegetables.
- “Free Farmers Market” type events have seen tremendous success and we continue to expand the program to meet the growing need for healthy dietary options in the community.
- We continue to benefit from our role as a Partner Distribution Organization (PDO) within the Feeding America network, our nation’s largest domestic hunger relief effort. Thanks to this robust relationship, we are able to tap into Feeding America’s nationwide infrastructure to bring nourishing food from farmers, manufacturers and retailers to people in need in Kern County.
- We have great expectations for our Food Bank Solar Project, which we aim to complete in 2017. It will provide additional dollars to our program’s budget thanks to the anticipated savings from electricity generated by roof-mounted photovoltaic panels.

Migrant Childcare Program

Founded by the California Department of Education, CAPK’s Migrant Childcare is a voucher-based child care program that specifically serves migrant, agriculturally working families. Parents have the opportunity to select the type of child care option that best adapts to field work schedules, a child’s special needs, Child Protective Services’ involvement with the family, and other circumstances. They may choose care at or with a licensed center, licensed family childcare home, license-exempt relative, license-exempt TrustLine registry-listed provider or in-home child care. The program directly reimburses the child care provider selected by the parents for the services rendered.

Migrant Childcare has offices in the following six entry counties: Kern, Kings, Tulare, Fresno, Madera and Merced. Following enrollment, child care services can be authorized to continue as the family migrates throughout the state of California for employment, to seek employment or attain vocational training.

Accomplishments:
- In the last year, CAPK Migrant Childcare provided child care services for 1,396 children (580 families) throughout California.
- The program was awarded a 97% compliance rating following an audit from the Alternative Payment Monitoring Unit of the California Department of Education in February of 2016.
- Program Staff has continued to identify agriculturally working families experiencing job loss or reduced incomes due to California’s ongoing drought, and referred them to services in their respective communities.
- CAPK Migrant Childcare contributed $4.3 million to the economy of rural communities throughout California in the form of child care reimbursements; $1.7 million (close to 40%) of that total stayed right here in Kern County.
Health and Nutrition Services

East Kern Family Resource Center (East Kern FRC)

Based in the high-poverty, high-needs community of Mojave, Community Action Partnership of Kern’s East Kern Family Resource Center (East Kern FRC) serves low-income individuals and families residing in the East Kern County communities of Boron, California City, Mojave, North Edwards, Rosamond and Tehachapi.

In partnership with the Kern County Department of Human Services - Child Protective Services, East Kern FRC administers the Differential Response Program to provide case management services to families with children who are at risk for abuse and neglect; and in partnership with First 5 Kern, the center provides school readiness, parent education and case management services to families with children ages birth to 5 years, to ensure children’s successful entry into kindergarten.

During the reporting period, East Kern FRC:

- Assisted 780 members of the community with referrals and/or services.
- Provided 157 individuals with clothing from its emergency clothes closet that is stocked with donations from the community.
- Responded to 351 referrals for Differential Response Case Management.
- Enrolled 55 children in the Center Based School Readiness Program.
- Provided home visitation services to 47 children.
- Provided case management services to 21 families.
- Provided office space twice a month to each Great-Bakersfield Legal Assistance and CAPK’s Energy Program, to facilitate delivery of legal aid and utility bill payment assistance services.
- East Kern FRC is accredited by the Kern County Network for Children to host a monthly community collaborative meeting where social service agencies in East Kern County come together to network and share resources.
- Provided 1,128 photocopias for community members needing to duplicate important documents.
- Provided office space twice a week to Ridgecrest-based domestic violence service agency Women’s Center High Desert, to help facilitate service delivery close to home for those who are experiencing domestic violence.
- Provided 2,357 households & 9,315 individuals with emergency food in partnership with the CAPK Food Bank.
- 2,243 breakfasts & 3,051 lunches to children under 18 through the U.S. Department of Agriculture’s Summer Food Service Program;
- 82 participants through the Kaiser Grow Fit Expansion program, which combines exercise, Zumba, vegetable gardening, and education about healthy cooking and eating;
- 24 program youth who completed a minimum of 64 hours of paid work experience through the Pre-employment Resource (PREP) Works Program (including youth from Shafter Youth Center);
- 72 youth in Aggression Replacement Training, 78 youth in Forward Thinking (a journaling series for at-risk youth to help them make positive changes in their thoughts, feelings and behaviors), and 42 parents in the Parents On A Mission parenting class, all as part of the Gang Prevention Program (which also included participation from Shafter Youth Center clients).

Some milestones achieved over the last year:

In January of 2016, pro baseball pitcher Michael McCarthy of the Boston Red Sox Minor League, Oscar Sanay of the Tampa Bay Rays, and Mylz Jones of the Colorado Rockies, representing the nonprofit Baseball Miracles, which teaches baseball to underprivileged youth, surprised Friendship House children with sports equipment, baseball training, and lessons of sportsmanship and teamwork. A number of Friendship House children got to shine like celebrities as they spoke about the experience to local television, radio and newspaper reporters.

Friendship House Program Manager Lois Hannible was elected Chair of the Southeast Neighborhood Partnership (SENP) General Collaborative. The SENP is committed to providing a safe, healthy environment and a positive community image while working to improve the quality of life of residents in Southeast Bakersfield.

The Mexican Consulate provided mobile services weekly at FHCC for the benefit of Mexican nationals and their families living in the Southern San Joaquin Valley, and the Consulate General of El Salvador in Los Angeles also delivered mobile consular services at Friendship House to Salvadoran nationals living in and around Kern County during a weekend in March of 2015.
Shafter Youth Center (SYC)

The Shafter Youth Center (SYC) provides educational and support services to children and adults in Shafter, including parenting classes, and summer and after-school programs focused on nutrition, recreation and health.

During the last fiscal year, the Shafter Youth Center served:

- 156 after-school program participants & 111 summer program participants;
- 2,642 households & 12,156 individuals with emergency food in partnership with the CAPK Food Bank;
- 181 participants through the Teen Pregnancy Prevention Program;
- 129 students who participated in the Kern County Department of Public Health Nutrition Program, which helped them learn the importance of good eating from community garden to the table.

Some milestones achieved over the last year:

- 111 participants in the Summer Program learned from 33 presenters who taught the children about a variety of topics, from safety to patriotism to animal care and nature.
- 135 children (from both Shafter Youth Center and Friendship House Community Center) learned about marine ecosystems, including the San Joaquin Valley’s prehistoric underwater past, thanks to a Whale Tail Grant from the California Coastal Commission. The children experienced the Buena Vista Museum of Natural History & Science’s “Museum in a Box” Program that allowed them to touch fossils and casts of ancient bones and teeth from the local Shark Tooth Hill; they also traveled to the Long Beach Aquarium of the Pacific for a day of mind-expanding marine discovery.
- Numerous children and adults enjoyed evening activities such as academic/high school equivalency classes, aerobics, Zumba, our Fitness Boot Camp, open basketball and more.
- SYC continued to strengthen media and community relations with local publications and the Shafter Community Collaborative, to spotlight SYC—as well as other CAPK programs delivered through SYC—to the community.

Grants & Research Unit

The Grants and Research Unit of the Community Development Division continued to provide assistance to all CAPK programs, but especially those needing to pursue new and renewed funding opportunities, including: CAPK Food Bank, Volunteer Income Tax Assistance, East Kern Family Resource Center, Shafter Youth Center, and Friendship House Community Center. The unit also completed or participated in several research projects, including the Head Start Community Assessment, and partner, employee, and client satisfaction surveys in English and Spanish.

Major Accomplishments during the reporting period include:

- Hiring an external consultant and working with CAPK Staff Leadership and Board of Directors to initiate the agency’s Five-Year Strategic Plan, to be implemented beginning January 1, 2017.
- Continuing to provide research and administrative support to the Kern Food Policy Council, a multi-stakeholder effort birthed by United Way of Kern County, The California Endowment and CAPK to inform policy decisions leading toward a healthy, sustainable food system in Kern County. A highlight during the last year was the launch of the Kern County Food Systems Assessment, with CAPK staff contributing extensive data gathering and GIS mapping to show areas of poverty and food deserts, as well as identifying stakeholders and resources in Kern County.
- Conducting extensive training to all CAPK Division Directors and Managers in the theory and implementation of Results Oriented Management and Accountability (ROMA), and also providing information and training on the new Community Services Block Grant (CSBG) Organizational Standards, which are now being implemented for all Community Action Agencies.
- Participating in a number of workshops, conferences, focus groups and other sessions, including: state wide Organizational Standards work groups, San Joaquin Valley Affordable Housing Summit, National Community Action Partnership Convention, California Community Action Partnership Association Conference, and National Head Start Conference.
- Helping CAPK programs secure over a half million dollars in grant funding from a combination of private and public sources.
Community Development

Outreach & Advocacy Unit

The Outreach and Advocacy Unit of the Community Development Division capitalized on internal strengths and community partnerships to greatly raise awareness in English and Spanish about CAPK, while providing support to all agency programs with their marketing needs.

Major Accomplishments during the reporting period include:

• Commemorating CAPK’s 50th Anniversary at the agency’s best attended and most profitable Humanitarian Awards Banquet & Fundraiser to date. The May 7, 2015 gala at the Bakersfield Marriott was attended by close to 400 and guests helped the agency raise close to $100,000 to support its many poverty-fighting programs.

• Greatly increasing agency visibility in local print media by strengthening partnerships with a number of Kern newspapers and magazines through a steady stream of contributed articles about CAPK programs and services that were featured in such publications as The Bakersfield Californian, the Kern Business Journal, Bakersfield Life Magazine, Bakersfield Magazine, Reed Publications (The Arvin Tiller, The Lamont Reporter, The Shafter Press, The Wasco Tribune, The Delano Record), The McFarland News, El Popular and The Mountain Enterprise.

• Redesigning the agency’s website, www.capk.org, which was launched in November 2015 using responsive web design for easy navigation on handheld devices as well as desktop and laptop computers.

• Strengthening CAPK’s presence on social media by such ongoing Facebook campaigns as “Thank You! Thursday: Every Thursday is Thanksgiving at CAPK,” and “Community Action is…” which readily became popular among CAPK supporters as well as employees.

• Increasing CAPK’s participation in various networking organizations and outreach efforts including the Kern County Network for Children, the Greater Bakersfield Chamber of Commerce, the Kern County Hispanic Chamber of Commerce, the Kern County Homeless Collaborative, and various regional collaboratives throughout Kern.

2-1-1 Kern County

2-1-1 Kern County is a 24/7 information and referral service that provides local residents with no-cost comprehensive information and linkage to community health and human services. 2-1-1 Kern has an extensive database of community agencies and resources available to the public through the 2-1-1 Kern Online Resource Directory at www.211kerncounty.org, or www.capk.org > 2-1-1 Kern.

Accomplishments:

• Active Database Resources: 3,635
• Calls Received: 82,054
• Unique Website Visitors: 11,054
• Web Searches: 62,439
• Referrals: 111,627
• In July 2015, 2-1-1 Kern was contracted to provide information and referral services for Kings & Tulare Counties.
• Just three months later, in October 2015, Merced and Mariposa Counties also began using 2-1-1 Kern as the information and referral provider for their two-county service area known as 2-1-1 Mountain Valley.
• During the January - April 2016 tax season, CAPK’s Volunteer Income Tax Assistance (VITA) Program began using 2-1-1 Kern as its primary call center for tax return appointment scheduling.
• On February 11, 2016 (as February 11, or 2/11, is observed as “National 2-1-1 Day”), we raised awareness locally about 2-1-1 Kern through a variety of activities, including:
  * A proclamation received from the Kern County Board of Supervisors declaring February 11, 2016, as “2-1-1 Day in Kern County”;
  * The launch and demonstration for local media and community partners of our new, easy-to-use 2-1-1 Kern Online Directory; and
  * An Open House at our 2-1-1 Call Center in Downtown Bakersfield.
Energy

CAPK’s Energy Program assists income-eligible Kern County residents with utility bill payment, home weatherization, and energy education at no cost to the participant. Weatherization services include weatherstripping; repair or replacement of windows and doors, heating/cooling appliances, stoves, and refrigerators; and installation of low-flow toilets, water tanks, solar water heaters, roof-mounted solar panels and more.

Services delivered during the last 12-month period (and monetary value of services):

- Households assisted with home weatherization plus energy-efficient appliance installation: 796 ($1,999,542)
- Households assisted with energy-efficient appliance installation: 62 ($414,321)
- Households assisted with gas and electric bill payments: 9,427 ($4,713,500)
- Households assisted with propane gas payments: 300 ($150,000)

Other accomplishments:
- Thanks to special funding and partnership opportunities, CAPK Energy also installed 45 low-flow toilets, 25 water tanks to assist families whose wells had run dry due to the drought, and 2 solar water heaters in homes throughout Kern County.
- Received funding through Low Income Home Energy Assistance Program (LIHEAP) and U.S. Department of Energy (DOE) contracts.
- Received Low Income Weatherization Program (LIWP) assistance, which made it possible for the program to weatherize dwellings in the most polluted communities in Kern County in an effort to reduce greenhouse gases (GHG) and improve the air quality for all.
- LIWP also allows CAPK to provide workforce development and job opportunities in Kern’s disadvantaged communities in partnership with Employers Training Resource (America’s Job Center), UEI College and the Housing Authority of the County of Kern. Program participants learn hard skills such as installation of weatherization measures and inventory control, and soft skills such as punctuality, the use of judgment with regard to choosing proper work attire, and customer service etiquette.

Volunteer Income Tax Assistance (VITA)

VITA offers no-cost tax preparation and e-filing for low-to-moderate-income individuals and families. VITA also assists eligible clients to take advantage of the Earned Income Tax Credit (EITC), a refundable tax credit that is especially helpful to low-to-moderate-income working individuals and families with children, as it helps to increase the amount of their tax return. At a community level, VITA helps boost the local economy with millions of recovered Federal, State, and EITC tax dollars that might otherwise go unclaimed.

All VITA services are provided through a diverse, multilingual force of trained and IRS-certified staff and community volunteers.

Accomplishments:
- Completed more than 4,600 individual tax returns.
- Recovered more than $6 million in Federal tax returns.
- Recovered more than $3 million in Federal Earned Income Tax Credits.
- Opened a new satellite office in McFarland.
- Started using 2-1-1 (an easy-to-remember number that is accessible 24/7) as CAPK VITA’s appointment call-in line.
- Promoted California’s new State EITC Program that became effective in the 2016 tax season, to help the “poorest of the poor” in our state.
- Recovered more than $778,000 in State tax returns, which included upwards of $203,000 in California EITC returns for 371 extremely-low-income working households.

HIV Prevention and Testing Services

CAPK’s HIV Testing Services program provides prevention education about HIV, Hepatitis, sexually transmitted infections, and tuberculosis (TB), as well as HIV testing services and treatment referrals to at-risk clients in substance use treatment facilities that provide methadone maintenance, residential, and outpatient treatment under the Kern County Mental Health Department’s Behavioral Health System of Care.

Accomplishments during this reporting period:
- Engaged 1,109 clients in substance use treatment education groups at 20 facilities countywide;
- Conducted 435 HIV Tests;
- Conducted yearly staff training at substance use treatment sites.

The program continued to work closely with community partners and efforts that included the Bakersfield AIDS Project, the Kern County Homeless Collaborative and the Kern County Veterans Stand Down.
### STATEMENT OF FINANCIAL POSITION
February 29, 2016

**ASSETS**
- **Current Assets:**
  - Cash: $3,126,194
  - Grants and contracts receivable: 3,832,427
  - Inventory: 1,288,426
  - Prepaid expenses: 284,956
  - Total current assets: 8,532,003
- **Non-current Assets:**
  - Property and equipment: 12,838,650
  - Total assets: $21,370,653

**STATEMENT OF OPERATIONS**
For the year ended February 29, 2016

**Program Revenues:**
- Federal grants: $47,136,771
- State grants: 4,299,391
- Local grants: 460,016
- Total program revenues: $69,834,255

**Expenses:**
- Child Care: $35,351,493
- Nutrition: 24,067,000
- Energy conservation: 4,502,150
- Social services: 1,966,196
- General and administrative: 4,135,979
- Fundraising: 35,098
- Total expenses: 70,057,916

**Change in net assets:**
- (223,661)

**Net assets, beginning:**
- 11,050,745

**Net assets, ending:**
- 10,827,084

### LIABILITIES AND NET ASSETS
- **Current Liabilities:**
  - Notes payable: $700,000
  - Current maturities of long-term debt: 2,493,616
  - Accounts payable: 1,855,968
  - Accrued expenses: 2,778,594
  - Advances payable: 347,097
  - Deferred revenue: 1,407,666
  - Total current liabilities: 9,582,941
- **Non-current Liabilities:**
  - Long-term debt, less current maturities: 960,628
  - Total liabilities: 10,543,569
- **Net Assets:**
  - Temporarily restricted: 127,296
  - Unrestricted: 10,699,788
  - Total net assets: 10,827,084

**Total liabilities and net assets:**
- $21,370,653

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### REVENUES
- Federal Grants: $47,136,771 (67%)
- State/Local Grants: 4,759,407 (7%)
- Donations/Contributions: 16,591,867 (24%)
- Other: 1,346,210 (2%)

### EXPENSES
- Child Care: $35,351,493 (51%)
- Nutrition: 24,067,000 (34%)
- Energy Conservation: 4,502,150 (6%)
- Social Services: 1,966,196 (3%)
- General and Administrative/Fundraising: 4,171,077 (6%)
Thank You to Our Donors & Contributors

The Bakersfield Californian Foundation
Bakersfield College
Bank of America
Bank of the West
Blue Shield of California
California Coastal Commission
(Whale Tail Grant Program)
Chevron
Clifford & Bradford Insurance
Diamond Technologies
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The Heffernan Foundation
Kaiser Permanente
Kaplan Early Learning Company
The Kern County Fair
KGET-17
Klein · DeNatale · Goldner
Mutual of America
Oasis Air Conditioning
Paramount Education Programs (PEP)
PG&E
S.A. Camp Companies
Southern California Gas Co.
Stamp Out Hunger (National Association of Letter Carriers/Golden Empire Gleaners)
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Target
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Wells Fargo Foundation

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